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Thanks to...

workplaces

This project is supported through funding from CIHR & SSHRC's joint Healthy & Productive Workplace Partnership Program

Creating Healthy Workplaces

Environmental Scan

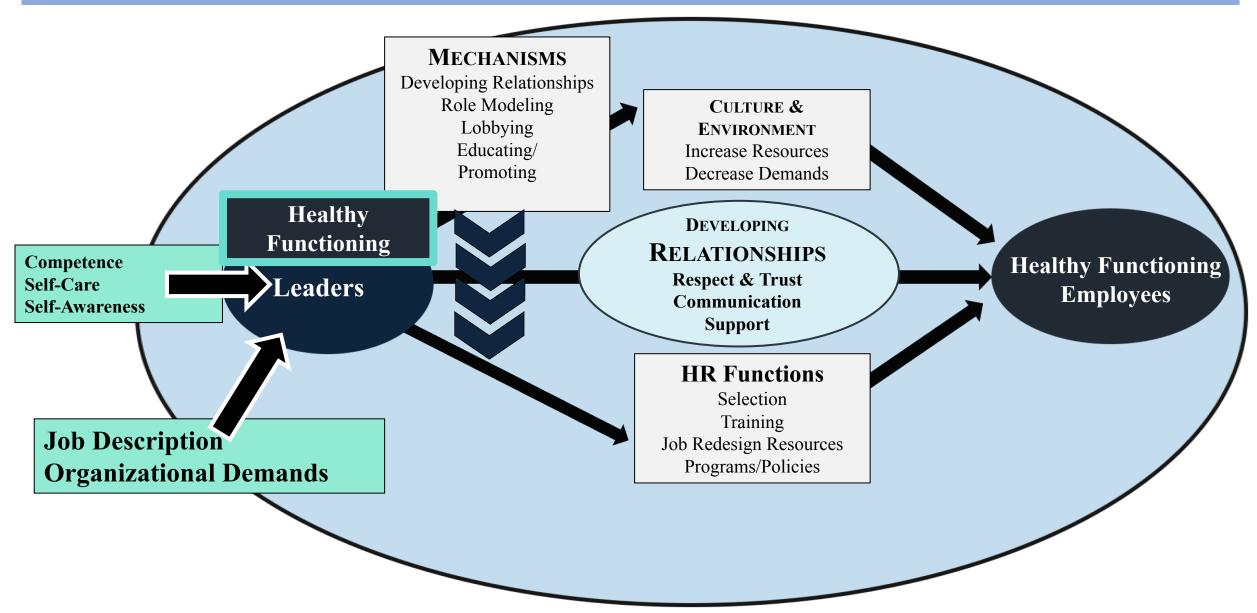
1. Support Individuals

2. Strengthen Groups

3. Develop Leaders

4. Create
Healthy
Organizations

Leading Psychologically Healthy Workplaces



Day et al., CIRPD, 2017; please do not cite without permission

Leadership Development

Support & **Training**

Leadership

Employee well-being

Developing effective leaders can be:

- expensive
- time-consuming

Leader well-being

inaccessible (Antonakis et al., 2011; Barling et al., 1996; Day & Hartling, 2017; Kuoppala et al., 2008)

Day et al., CIRPD, 2017; please do not cite without permission

LEAD Program

- 10 weeks Individualized Coaching Sessions
 - 6 weeks phone coaching
 - 4 weeks web-based training & email coaching

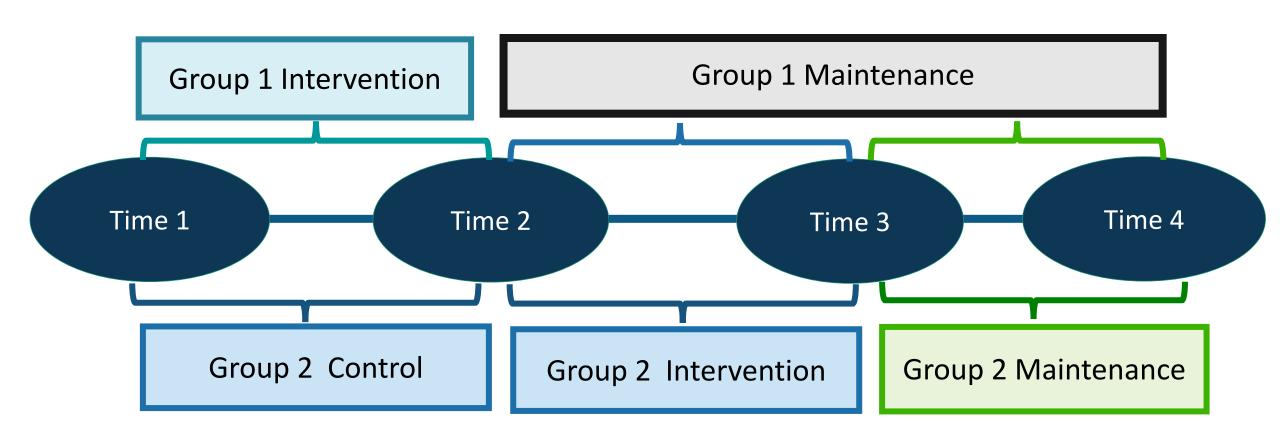
• Subordinate ratings



1	2	3	4	5
Intro	Transformational Leadership	Leadership Feedback	Action Plan	Time Management

6	7	8	9	10
Action Plan Feedback	Communication & Conflict	Leadership & Wellbeing	PHW	Review & Maintenance

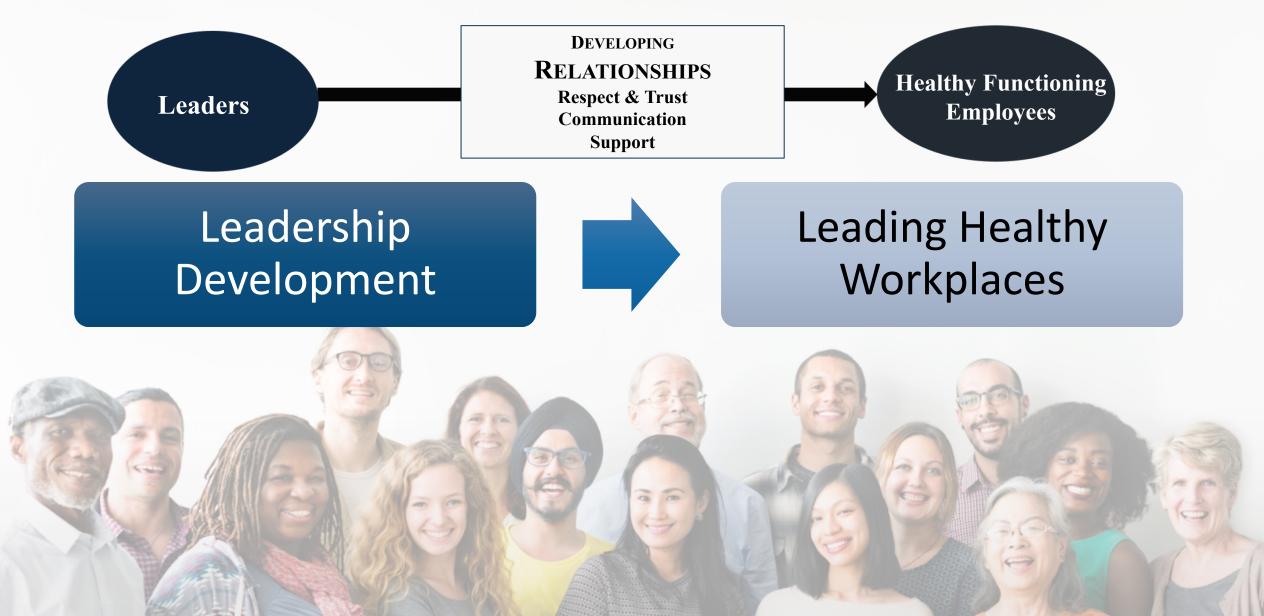
Intervention Methodology



What we know so far...

- LEAD <u>can</u> improve leadership self-efficacy
- LEAD is associated with decreased strain
- Importance of coach





Day et al., CIRPD, 2017; please do not cite without permission

CNCOHS

OCCUPATIONAL HEALTH & SAFETY

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Healthy Workplace Leadership

Communicate Effectively Involve and Develop Employees

Promote a
Psychologically
Healthy
Workplace

Provide Constructive Feedback Leadership
Behaviours
that contribute to a
Psychologically Healthy
Workplace

Support and Care about Employees

Moving Forward...

- Leader development → LEAD
- Employee support → LHW
 - Importance of coach vs. workshop
- **Leader support → Organization



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