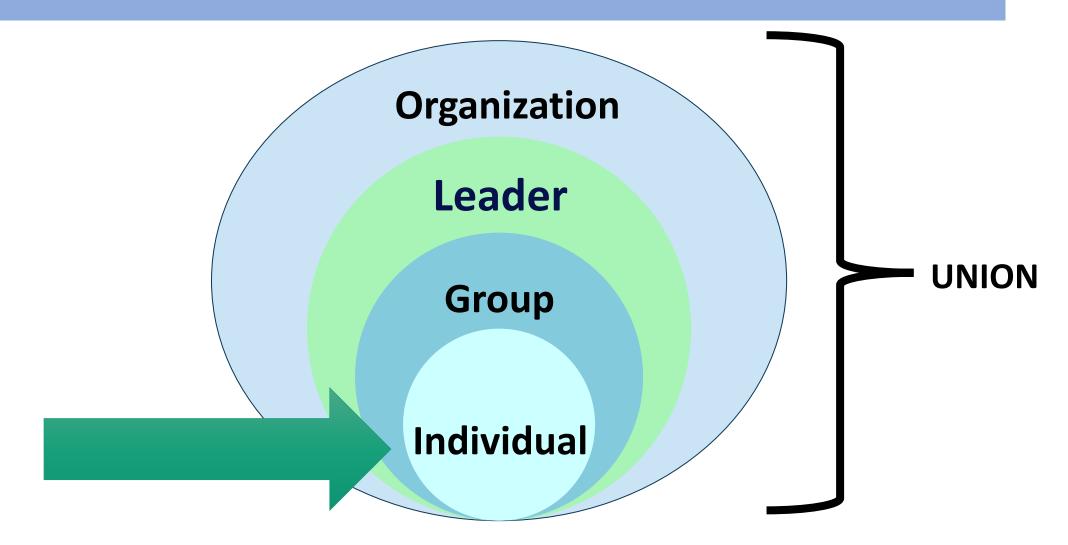




Arla Day, Dayna Lee-Baggley, & Thomas Helson



How do we support employees?



How do we support employees?

Problem Solve – Fix it

ACT

 ACT (Acceptance and Commitment Therapy/<u>Training</u>)
 Program may increase the ability to manage emotions and stress (Flaxman & Bond, 2010).



What is ACT?

- Involves mindfulness and 'acceptance' processes to develop skills to reduce the impact of negative stressors
- Clarify values → set goals → take action. (Hayes et al., 2006).



- ACT targets how people <u>relate to</u> their thoughts & feelings, instead of trying to <u>change</u> thoughts & feelings. (Hayes et al., 1999)
- Psychological flexibility can lead to better mental health and job performance

(Bond & Bunce, 2003; Bond & Flaxman, 2006; Flaxman & Bond, 2006)



How is ACT different from what we usually do?

 We spend a lot of time telling people (& ourselves) WHAT to do or what NOT to do... but not HOW to do it.



• Instead... we need to help them (us) develop skills to overcome barriers that stop them doing the things they want to do.



How can it work in the workplace?

- Health-care professionals
 - High rates of burnout
 - Low rates of help-seeking
 - Fix-it urge
- Self-care issues





What did we do?

Organization-mandated training by clinical psychologists

Week 1 Week 2 Week 12

Survey 1 3 hour training 3 hour training Survey 2

Can we improve...

- ... psychological flexibility, distress tolerance, emotional regulation?
- ... strain?
- ... task performance & absenteeism?
- ... collaboration & civility? (readiness for change)



Participants

• N = 69 healthcare workers in Nova Scotia (mainly nurses)

- N= 30 (matched data for Time 1 & 2)
 - N= 27 women; N=2 men (1=not specified)
- Age: M = 36.46 years (SD = 12.30)
- Tenure: M = 12.48 years (SD = 10.99)



Results

	Time 1		Time 2	
	M	SD	M	SD
Workplace Psychological Flexibility	5.48	0.72	5.19	0.67
Distress Tolerance	3.65	0.79	3.51	0.82
Emotional Regulation	3.93	0.66	3.89	0.65
Strain	2.02		1.88	0.28
Performance	3.75		3.98	0.52
Absenteeism	0.83		0.40	0.89
Team Collaboration	5.31	0.91	5.28	0.82
Civility	3.72	0.75	3.70	0.61

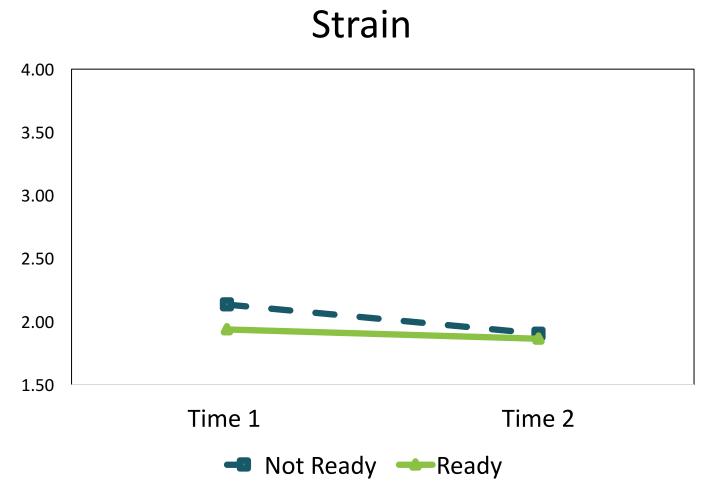
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Not Significant



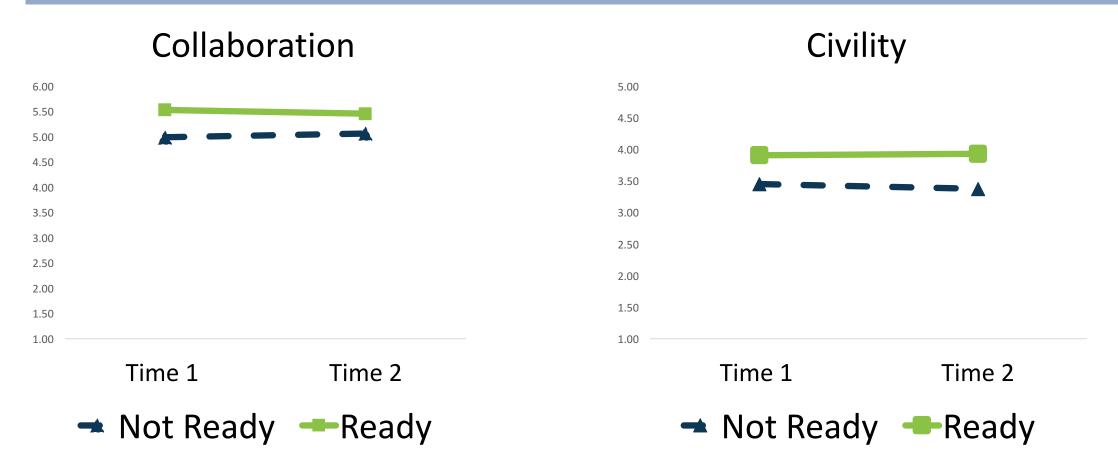
Does Strain decrease after ACT?



Does self-reported performance & absenteeism improve?



Not significant, but...



Discussion

- Performance increased
- Strain decreased for the "NOT-ready" group...
 - Regression to the mean
 - Training sufficient to change their degree of readiness?
- The "not-ready" group reported more incivility than the "ready" group
- Absenteeism
 - "NOT-ready" group reduced from 1.17 to .25 missed days
 - Practical vs. statistical significance
- Psychological Flexibility, Distress Tolerance, Emotional Regulation \rightarrow ns
 - Resistance to talking about feelings...
 - Reactance/Guilt I'm not supposed to care for myself
 - Problem solving- instead of just accepting, fix it urge



Feedback

Content is great!

...tough to find a way
to bring the
techniques into my
day-to-day practice.

Remembering to do them/put in to practice were difficult

After the initial session,
I felt motivated to pursue
my goals. The motivation
had faded about a week
later.

Moving Forward



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- Organizational mandated??
 - Lack of perceived control
- 2 or 3 group sessions
- Motivation
 - Remembering/day-to-day
- Scheduling
 - health-care professionals
- Organizational "issues"

ACTion

- Individual choice
 - Organizational 'support'
- 10 sessions with manual
- Coaching
 - ongoing support & accountability
- Program Flexibility
 - time, location, scheduling
- Control group







Thank You

www.arladay.ca/EMPOWER

